

Short-form:

Rising amidst cluttered content space

redsee?

redseer

About Us

RedSeer is a leader in the Internet and new age advisory. Over the last 11 years of its operations we have advised 200+ clients across the breadth of Internet and investment industry in India, Middle East, and South East Asia. Our advisory is differentiated through our high quality IP of market insights and research, which is unparalleled in Industry and helps both corporate and funds make right choices. With more then 200 consultants across 5 offices, we have emerged as the largest home grown regional consulting firm in India.

Preface

Earlier this year, when pandemic hit the nation and globe, life halted grappling with the virus. However, it has started to return to a "New Normal" with a significant change in our behavior across each touchpoint in our typical day in a life. Digitization, especially on some of the online shopping categories, payments and online content has seen an inflection point driven by a strong push due to lockdown and trust on the internet ecosystem

Indians already had a strong need for entertainment, which is still growing with rise in young millennial population and digital penetration. With more than 550Mn smartphone users currently, which is expected to grow to 900Mn+ in next 5 yrs, there's a significant whitespace to be created for content players to capture. The rise in the content apps in last 3 to 4 yrs, with a lot of them focused on localized content is a proof of the strong need for entertainment in the market. Shortform, in particular, which has emerged as a breakout category, offering light and instant fun entertainment reached every internet segment in India, and saw good growth until the ban on Chinese Apps.

Post ban on TikTok, a huge void was created and ~170Mn shortform users were left searching for options to entertain themselves at low cost. Some of

the large Indian content players like Dailyhunt, Times Internet, InMobi, etc. launched their own shortform apps and FB, YouTube also started to offer short-videos in app, considering growth of shortform. New shortform players have been able to offer users a holistic experience to users with quality content creators getting onboarded. As Indian players innovate to offer fresh quality content everyday, shortform engagement is expected to resurge back to Jan and grow more than 4X in next 5 yrs. However, the questions still remains on the monetization front for the players and potential change in dynamics if the ban on TikTok is lifted.

In this report, we have tried to decode the Rise-Fall-Rise of shortform space and who has emerged as the new winner post TikTok. Hope, you find it as an insightful read.

For any queries or feedback, please feel free to reach our directly to me at anil@ redseer.com.

Anil Kumar

-Founder and CEO, RedSeer







p.06 1. The big picture

Large scale content consumption habits combined with a strong product-market fit makes India ripe for short-form content explosion



p.19 2. Emergence of Short-form

Short-form has emerged as the break-out category in cluttered content space with Indian apps leading the charge



p.28 3. Whom to watch out for?

While the space is cluttered, with multiple players making noise, there are clear signs of 'emerging winners'

1. The big picture

Large scale content consumption habits combined with a strong product-market fit makes India ripe for short-form content explosion

Key themes in this section:

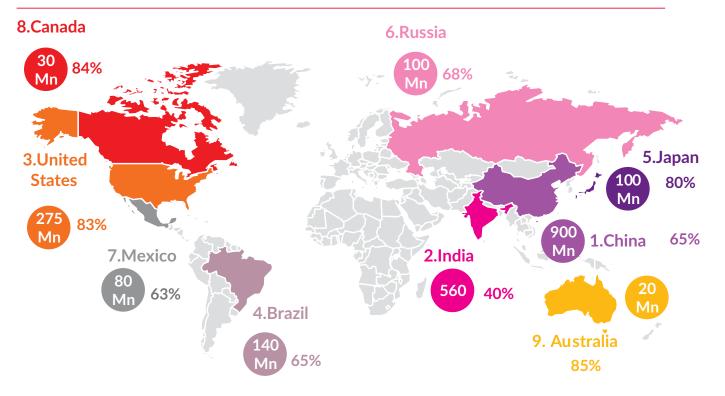
- India is the second largest and
 fast-growing content consumption
 market
- Stoong need-gap for free
 personalized short-form
 entertainment content unfulfilled
 by OTT and YouTube

India has 2nd highest smartphone users globally...



Smartphone Users, Major countries Mn (FY20)

Size of the circle denotes smartphone users Xx% - smartphone penetration



Why smartphone users are growing in India?



Higher Affordability

Avg smartphone costs reducing (less INR 11K)



Chinese Players entry

Chinese smartphone brands (Xiaomi, Oppo, Vivo, OnePlus, etc.) have entered with cheaper smartphones and high value

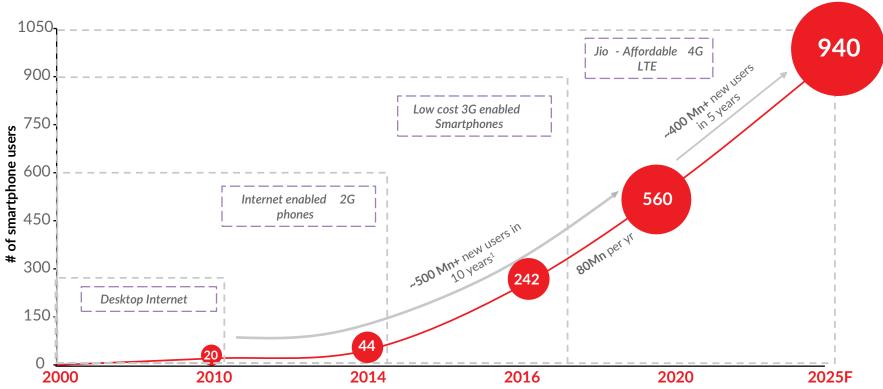
Disclaimer: The map is general illustration only, and not intended for any other purposes / references
Source(s): Deloitte Mobile Consumer Trend Report, International data corporation, RedSeer IP, RedSeer Analysis

...which doubled in last 4 yrs – a Thriving Digitization



Smartphone Users, India Mn (FY2000 – FY25F)

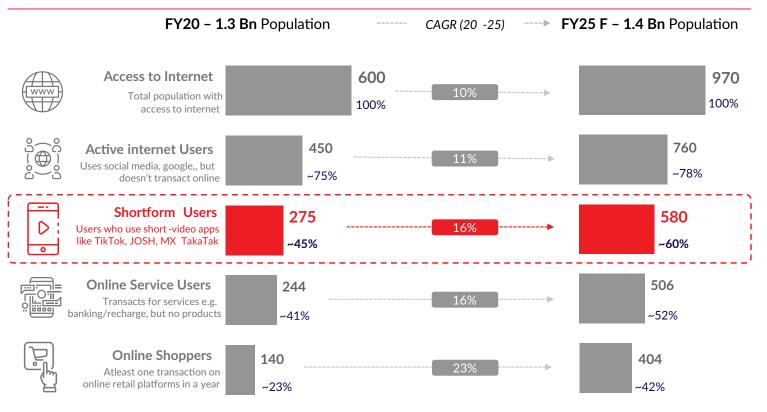
Key Drivers of Adoption



Notes: Some of the users have also upgraded to newer smartphones Source(s): Expert Interviews, RedSeer IP, RedSeer Analysis

Every 2nd person in India has **internet**; 45% of internet users used short-form...

Internet Users Funnel Mn (FY20 - FY25F)



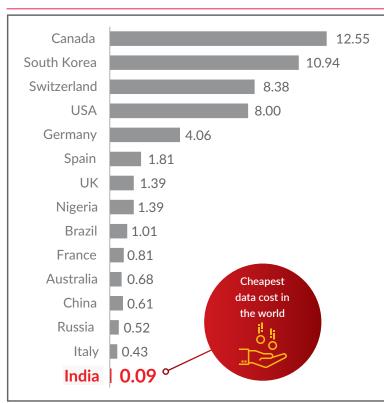


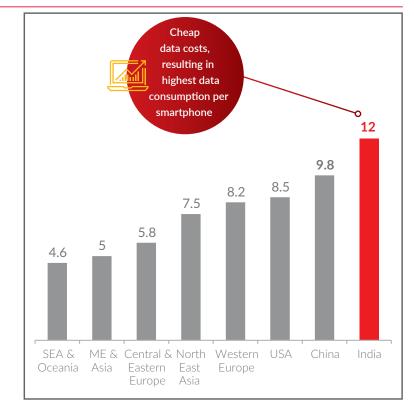
Notes: An internet enabled device could be used by user's family and hence they are also counted under access to internet Source(s): Expert Interviews, RedSeer IP, RedSeer Analysis

...India's internet growth capacitated by cheap data costs...



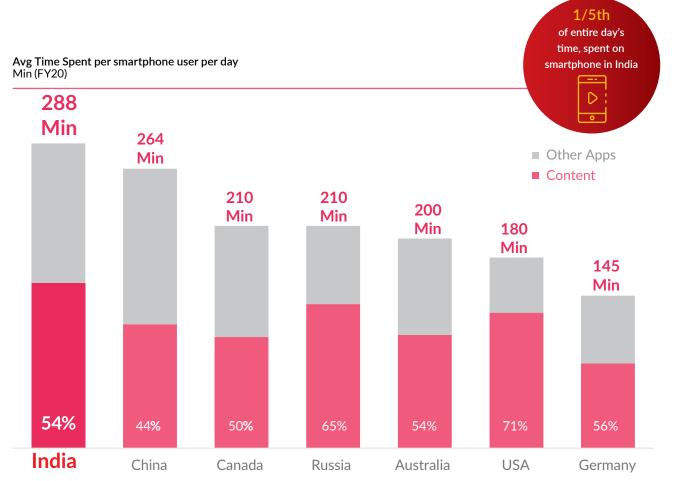
Data cost vs Data consumption Average cost of 1GB data in Feb 2020 (\$) Data Consumption per month per smartphone GB, FY'20





Source(s): Cable.co.uk, Ericsson mobility report, Expert Interviews, RedSeer IP

...resulting into highest content consumption per user...





Why content consumption is high in India ??



High content creation velocity

Continuous content created on OTT & shortform



New Content Apps launched

Last 3 to 4 yrs seen high # of content apps launched



Convenient Entertainment

Rise in need of entertainment on smartphones

Notes: 1. Content includes Social media, messaging, Short Form, OTT Video and Audio, YouTube

2. Other Apps includes mobility, Food Delivery, Fin-tech, Ed-Tech, E-Tailing, eB2B, Classifieds, Stay and Travel

Source(s): Business Of Apps website, Expert Discussions, RedSeer IP, RedSeer Analysis

...and growing faster than global rate

Annual time spent vs growth rate, Online Content Consumption, Top countries Tn Mins



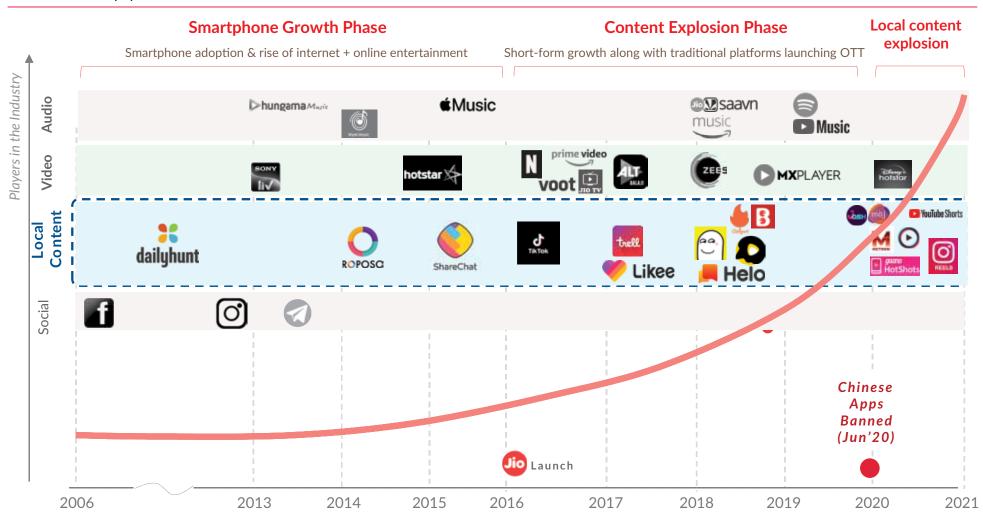
Annual Time Spent (FY'20) Tn Mins

Source(s): internet world stats, nextweb.com, Expert Discussions, RedSeer IP, RedSeer Analysis



Proliferation of content ecosystem; short-form Cruising

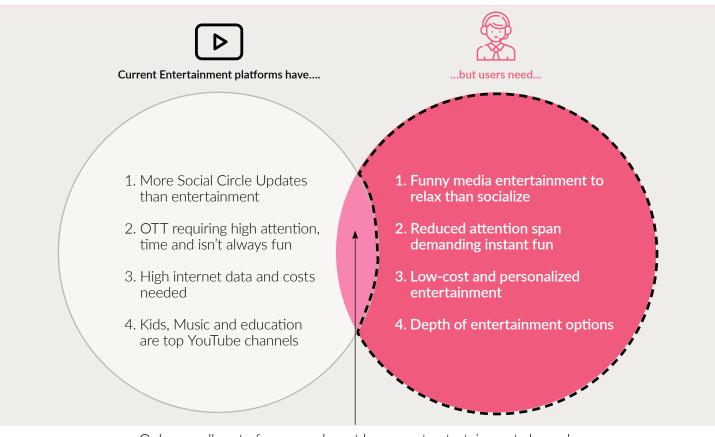
Evolution of Content players in India



Source(s): Secondary Research, RedSeer Analysis



Free + bite-size fun unavailable on OTT => Strong need for short-form



Only a small part of user needs met by current entertainment channels

Large space left indicating strong need-gap for free personalized short-form

Source(s): RedSeer Research, IDIs, RedSeer Analysis

Need for "Media entertainment" > "social"; Current offering is reverse



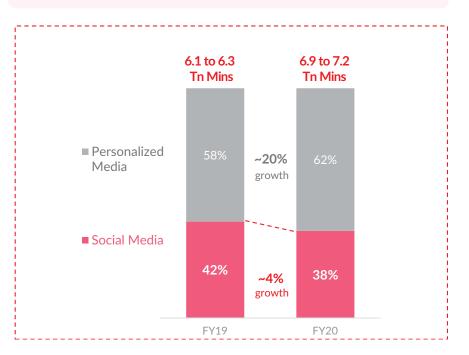
Avg MAU and Time Spent, Social Media FY17 to FY20 (Indexed to 100; FY17 =100)

Annual Time Spent, Social Media vs Personalized Media Tn Mins (FY19 vs FY20)

Traffic and Engagement on Social Media has grown continuously...



...but some of the **engagement is shifted towards personalized media** consumption like OTT and Short-form



Notes: Analysis Excluding YouTube Source(s): RedSeer IP, RedSeer Analysis

2. OTT focused on "long-form", but need is "instant-fun"



Time Spent, by categories, Top 5 OTT Video Players Bn Mins (Oct'20)

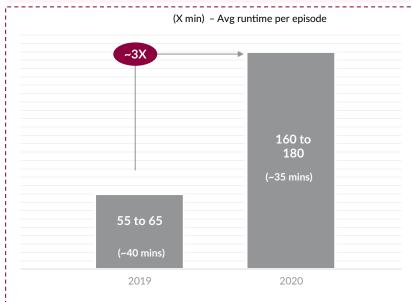
Most of the consumption comes from originals and movies, which needs high attention span

Originals
TV Series
Movies
DailySoaps
Others

Originals
24%
Total:
~130Bn
Mins
20%

Time Spent on Originals, Top 10 Originals² Bn Mins (2019 vs 2020)

Though time spent on originals is increasing, it needs focus to watch and is not always fun



Notes: 1. Others includes Sports, Kids, cartoon, etc.

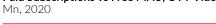
Source(s): internet world stats, nextweb.com, Expert Discussions, RedSeer IP, RedSeer Analysis

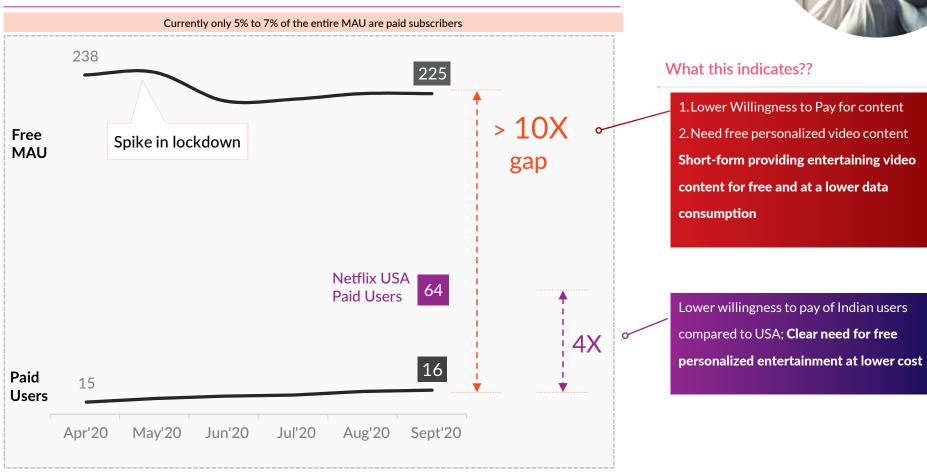
^{2.} Top 10 originals Based on the IMDb rating

^{3.} Analysis excluding YouTube

3. Wide gap b/w "free" & "paid" OTT users implies need of low-cost entertainment

Paid Subscriptions vs Free MAU, OTT Video





Notes: Analysis excluding YouTube Source(s): RedSeer IP, RedSeer Analysis

4. YouTube's top 50 channels scarce on entertainment options





Notes: 1. Entertainment Channels are the channels where short films, comedy content or entertaining episodes are shown Source(s): YouTube, RedSeer Analysis

2. Emergence of short-form video category

Short-form has emerged as the break-out category in cluttered content space with Indian apps leading the charge

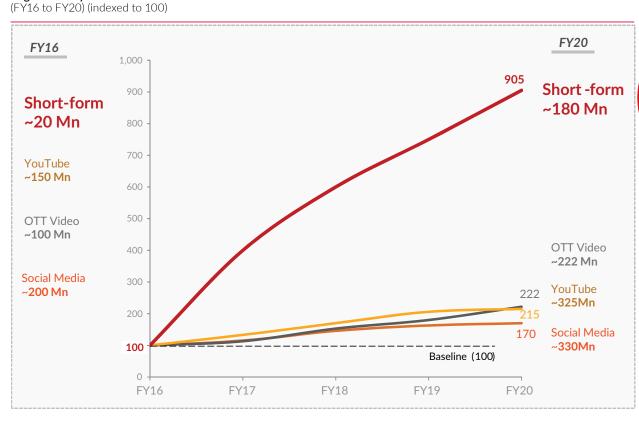
Key themes in this section:

- The fastest growing content category and a broader mass appeal
- Time spent on the category to get back to January levels, expected to grow exponentially in 5 years



Short-form emerged as the fastest growing content category...

Avg MAU for year- Content Sectors



Impact of High growth of short-form

Forced market Leaders to launch short videos in 2020 (e.g. FB, YT and IG short videos)

Source(s): Expert Discussions, RedSeer IP, RedSeer Analysis

...and dispersed across segments; Young and Metro highest penetrated



Xx Mn - Internet Users

SEC B and C has highest number of

75 Mn

15%

short-form users

By SEC Classification

110 Mn 125 Mn 290 Mn

Short Form Penetration, by segments % (FY20)

Younger age group is the most Tier2+ has seen high traction but penetrated, followed by 35+ yrs Metro is increasing since Apr'20 By Age Group By City Tier¹ 210 Mn 140 Mn 110 Mn 140 Mn 80 Mn 120 Mn 400 Mn 54% 40% 32% 30% 27% 25% Tier 2+ 14 to 25 yrs 26 to 34 yrs 35 to 44 yrs Tier 1 Metro

SEC A SEC B SEC DE SEC C

23%

45%

Note: 1.Even though Penetration in Metro seems high, but most of the users come from Tier 2+ (around 66%) Source(s): Expert Discussions, RedSeer IP, RedSeer Analysis

30%

Depth of fresh new entertaining content everyday prime driver

Continuous Entertainment



Strength of driver

New and frequent Hashtag challenges intrigue customers

High Quality content as per users interest

Some of the hashtags with actors involved and based on recent happenings have seen the highest engagement

Fresh Content Everyday



Content Creators post more than 50Mn posts per day, combined across all platforms

Velocity of content creation is the highest

Time taken to create Short form content is lowest

Localized reach for creators



Lower income and Long Tail city users getting a localized reach to users and perceived as a better platform for them

Short Form doesn't need users to stick for hours like movies / series; start and end anywhere

Reducing **Attention Span**



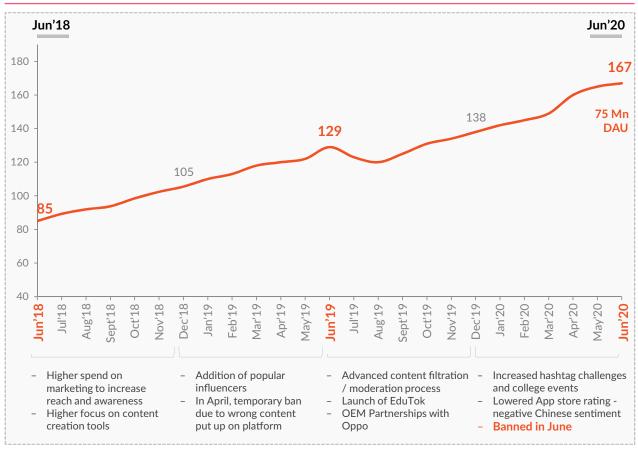
10-30 second videos gain traction among users. This works well as attention span of users is reducing rapidly

55% users like watching video of less than 2minutes. The factor is a driver for short form video apps

Source(s): Customer Surveys, Expert Interviews, RedSeer Analysis

TikTok created this unique entertainment need and category...

TikTok, MAU Jun'18 to Jun'20





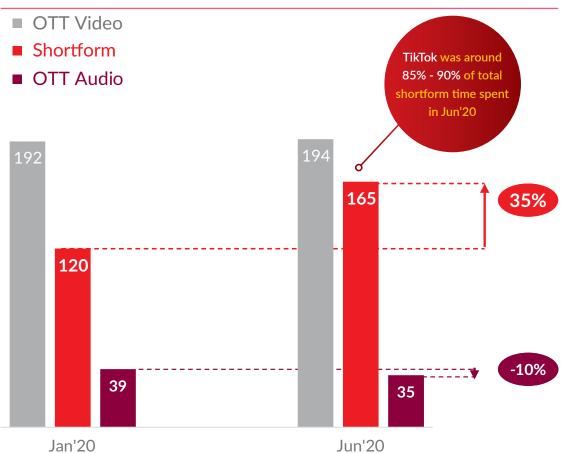


Source(s): RedSeer IP, RedSeer Analysis

...which reached at par with OTT Video and higher than audio...

Total Time spent per month, Content Platforms

Bn Mins



Notes: 1. Analysis excluding YouTube

2. This Excludes apps which has short-video as an integrated feature (e.g Instagram Reels, Gaana Hotshots, Sharechat, Helo,etc.)
Source(s): Expert Discussions, RedSeer IP, RedSeer Analysis



Key Highlights

Short-form growth driven by need for entertainment + high-quality content supplied

- Lower data consumption & higher entertainment options
- Idle time in lockdown enabled more consumption
- Some Hashtags like COVID had >100Bn views in just April alone

Higher engagement in lockdown for OTT Video

 New releases and watching older favorite series / movies on repeat kept the momentum

Drop in music listenership

 As commute halted, music listenership also nearly halted as majority of OTT Audio cohort usually commutes

...but left a large void, majority of it yet to get filled



~40% of TikTok time shifted to Indian Apps

Total Time Spent per month, Short-formBn Mins

~165 Bn Mins ■ TikTok 85% ~80 Bn Mins to 90% ■ Indian ~40% of **Players** ~67% TikTok opportunity (55 Bn captured by **Indian** short-form Mins) Plavers Chinese 4% to 6% Players Time Spent - Oct'20 Time Spent - June'20

Reasons for not shifting to new apps

Some of the users are still unwilling to shift from TikTok to new short-form apps

Reason

Strength of reason

1. Lack of quality content

2. Lesser number of posts / library

3. Value Proposition of players

4. Lesser tools for content creation

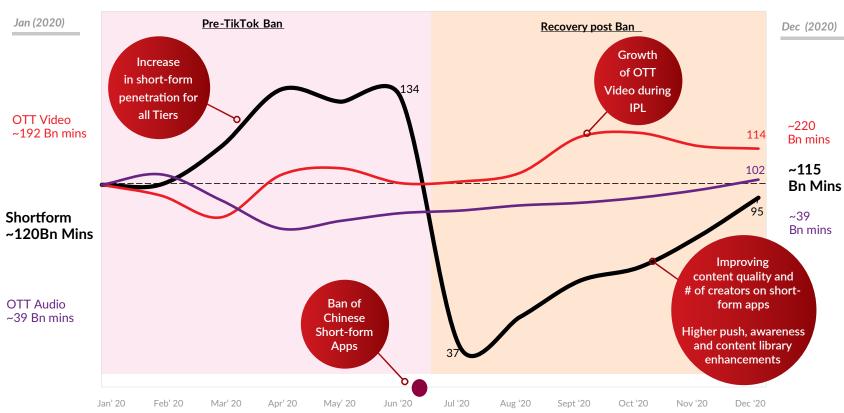
Notes: 1. This Excludes apps which has short-video as an integrated feature (e.g Instagram Reels, Gaana Hotshots, Sharechat, Helo,etc.) Source(s): RedSeer Research, RedSeer IP, RedSeer Analysis

Resurgence of short-form post ban; Expect exit at Jan levels



Time spent per month, Content Platforms

Bn Mins (Indexed to 100), Jan 2020 = 100



Note: Analysis excluding YouTube

Source(s): RedSeer IP, RedSeer Analysis

Strong fundamentals and product-market fit will grow short-form by **4X**



Sr. No.	Parameter	Units	FY'20	FY'25F	Drivers for Market Growth
Α	Internet Users	Mn	~600	~970	Increase in smartphone sales driven by a rising middle class, more digitalization through tech advancements such as 5G, etc.
В	% Short-form penetration	%	45%	60%	Shorter attention spans of Millennials and GenZ, Increased visibility for creators, need for entertainment, Vast vernacular libraries
С	User Base (A*B)	Mn	275	580	
D	Retention	%	~65%	~75%	Short curated videos to be the primary source of entertainment (acting as fillers during breaks between daily tasks), Social community through short-form to aid in enhancing retention
E	MAU (C*D)	Mn	~180	~430	
F	DAU / MAU	%	30% to 35%	40% to 45%	High stickiness because of the wide array of content (Challenges, hashtags, etc), monetization opportunities will aid in enhancing stickiness
G	Time Spent per DAU	Min	~65	~75	Enhanced tech engine ensures better personalization and content moderation, leading to increased daily engagement
Н	Total Time Spent (E*F*G)	Avg Bn Mins/ month	~110	400 to 450	
~4X					

Source(s): Expert Discussions, RedSeer IP, RedSeer Analysis

3. Whom to watch out for?

While the space is cluttered, with multiple players making noise, there are clear signs of 'emerging winners'

Key themes in this section:

- 1. Moats for the winning play
 Based on learnings from global
 successful models, we have
 created a capability framework for
 identifying 'emerging winners' with
 proven capabilities
- 2. Experience on 'emerging winners' platforms

Basis deep research on multiple aspects including personalization, user feedback and creator feedback- we have created a nuanced view of current experience on the platforms

1. Moats for the winning play

Multifold growth in users and monetization for global players...



Case Studies, Global Players

Global Metrics, CY'19

Player	User Base	Revenue	Key Highlights
f	~2.5 Bn	~\$17 Bn +	Strong content quality and social network attracting users; hence becoming one of the top advertising platforms globally
Jul ByteDance	~1.5 Bn	~\$18 Bn +	High quality of continuous entertaining content creation to grow and retain users. as well as boost ad revenues
YouTube	~2 Bn	~\$15 Bn +	Presence of Influencers / creators and a Go-To-Platform for online video watching across any genre; One of the best advertising platforms for local reach

All the global successful players had significant # of users and a robust Tech Engine to earn revenue + offering an ideal platform for creators to reach users

Source(s): Company annual reports, RedSeer Analysis

..defining major moats on users, creators and Tech Stack for winning short-form

Moats for winning in short-form

Descriptive Moats for winning Ability to monetize at 3. Ability to offer 1. Ability to acquire 2. Ability to create scale users at scale larger creator personalization (+ create delight) network + library Creating "un-branded1" Driving personal or social Only a few players in Monetization per user has Indian content ecosystem content at scale in multiple recommendations on user so far been lower compared languages" with strong feed for large scale user who went above 150 Mn to global benchmarks and moderation capability to MAU in a cost-effective base need extensive capabilities ensure content safety (both human capital and manner tech systems)

Note: 1. Un-branded refers to content which is not created by large production houses/ publications but instead by smaller publishers and creators Source(s): RedSeer Analysis

Platforms with more than 25% awareness considered for further analysis

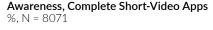
Categories of Shortform Apps

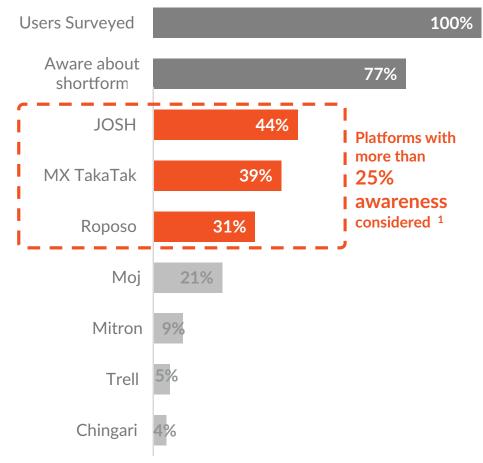
Descriptive

 Indian complete Shortvideo Apps
 (JOSH, Roposo, Moj, MX Takatak, etc.) **Considered for analysis**

2. In App Short-videos (Instagram Reels, FB shorts, Gaana hotshots, etc.)

3. Chinese Short-Video (TikTok, Snack Video, etc.)





Note: 1. Awareness include Top of the mind recall, aided and unaided awareness Source(s): RedSeer Analysis

Benchmarked platforms on Personalization, User feedback, Creator feedback



Experience benchmarking

1. User satisfaction



Measures the user satisfaction across different touchpoints and parameters like content library, content quality, etc.

Indicates ability to create delight and acquire users at scale

2. Creator satisfaction



Measures the satisfaction of content creators across parameters like tools offered, reach provided, moderation, etc.

Indicates ability to create large content library and creator network

3. Content Personalization



Measures the ability of a platform to provide content to its users based on their interests and preferences

Indicator of strong Tech Stack Engine



User Satisfaction

Creator Satisfaction

Content Personalization

33%

34%



Research Coverage +0008

User surveys

200+ **Creator Surveys**

25+ **Devices Analyzed**

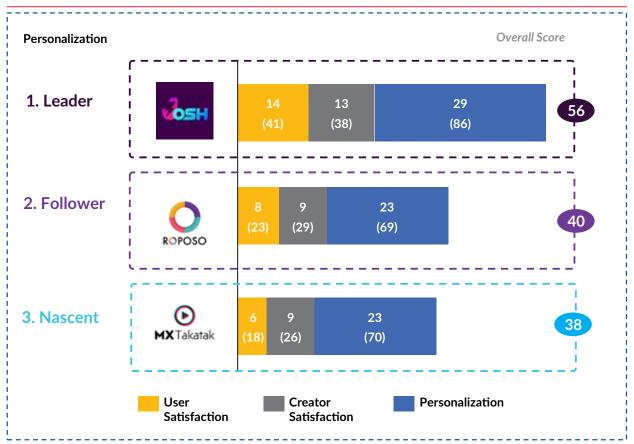
> 15+ **IDIs**

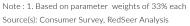
Source(s): RedSeer IP

Player with better UX and strong personalization leads the sector

Experience Score, by Parameters Scale 1 to 100, N = 829, 25 devices

Indexed value¹ (actual Value)







Highlights

- Leader JOSH
 Ability to decode user's preferences
 and offers quality content through its
 wide creator base + higher reach to
 creators
- 2. Follower Roposo

 Meeting most of the personalization
 needs of users with sizeable library
 and creative tools for content
 creation
- 3. Nascent MXTakatak
 Highest satisfaction with data safety
 and tools offered to content creators

JOSH has emerged as the new winner



Overall Experience Score

Scale 1 to 100

1



56



2



40

3



38

What makes JOSH lead? Quality of content creators **Extensive** content library Decode context & content of user preferences

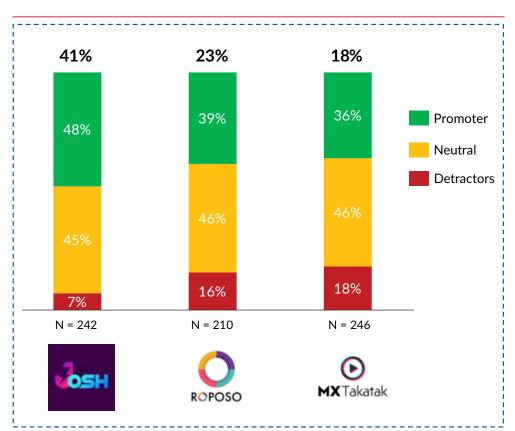
Source(s): Consumer Survey, RedSeer Analysis

JOSH leads on the back of quality content and better app experience



User NPS Score, Short-form Players

(Q. On a scale of 1-10, how likely are you to recommend the app to your friend; 1- lowest, 10-highest) N = 631



Source(s): Consumer Survey, RedSeer Analysis

Highlights JOSH A robust Tech E

A robust Tech Engine and high content quality, leading to higher the retention rates

Roposo

Content Library is sizeable and App experience has been seamless with faster browsing speeds

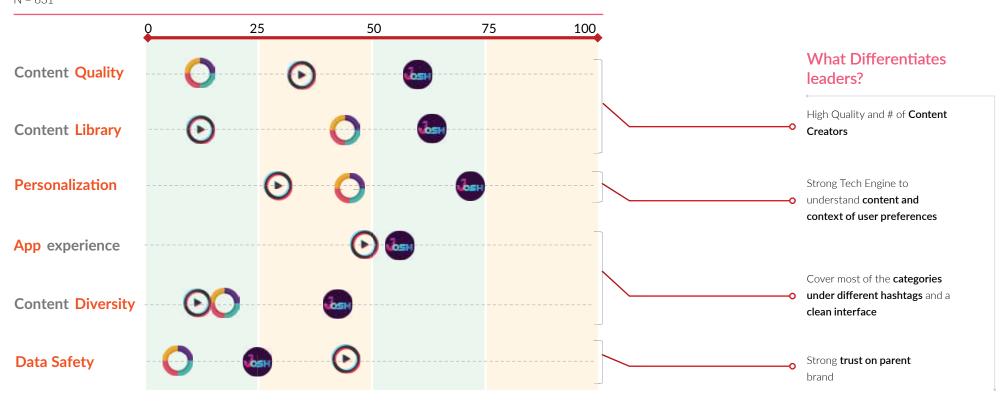
MX Takatak

Rated very high on data safety due to perception of "MX" being safe but low personalization

Varied strengths of players; JOSH at forefront for content and personalization, MX for safety



User NPS Score, by Parameters, Short-form Players N=631



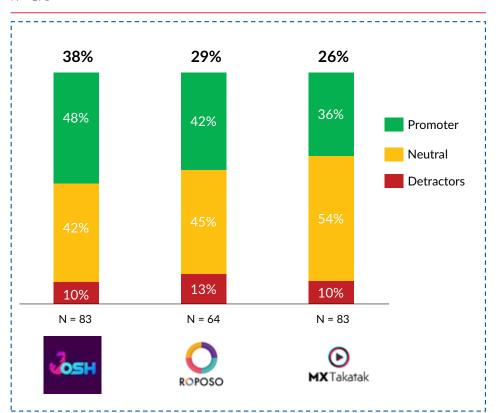
Source(s): Consumer Survey, RedSeer Analysis

JOSH leading on the back of reach and app experience



Creator NPS Score, Short-form Players

(Q. On a scale of 1-10, how likely are you to recommend the app to your friend; 1- lowest, 10-highest) N = 198



Source(s): Consumer Survey, RedSeer Analysis

Highlights

JOSH

 High organic reach to users and the overall app experience to upload videos and get it moderated (< 3 mins to moderate video posted)

Roposo

• Options of **effects** and **filters received well by** creators, but reach is less

MX Takatak

 Tools offered to create the content and Data safety is perceived higher on MX but reach is less

Roposo and MX lead on "tools" offered, JOSH on "reach" creators get



Creator NPS Score, by Parameters, Short-form Players N=198



Source(s): Consumer Survey, RedSeer Analysis

Measuring the degree of personalization offered to users



Personalization Framework

Parameters	Weightage	Description
1. Default Feed	10%	Measures the ability of a platform to offer different default content on different devices
2. Feed by Language	40%	Measures uniqueness of videos shown based on the language chosen and user's interest, across different devices
3. Real Time Feed	20%	Measures platform's ability to showcase real time unique content across different devices basis user's interest
4. Feed by Search	30%	Measures platform's ability to show relevant unique content based on "search" and user's interest, across different devices

Research

Multiple devices were scanned and analyzed across each parameter to measure personalization



25+ unique devices analyzed

15+ IDIs with users

Source(s): RedSeer IP

JOSH Won; has deeper understanding of users interest and preferences

Personalization Score

Scale 1 to 100, N = 26 devices for each App



Source(s): Consumer Research, IDIs, RedSeer Analysis, RedSeer IP

Highlights

1. JOSH

- Ability to decode user's preferences
- Offers unique content (feed) based on preference of language and category / genre searched by each user

2. Roposo

• Slightly lower degree of personalization when it offers similar feed to every user during an active session

3. Nascent

 MX continuously offers new content in an active session but lags on understanding the language context and search



Roposo and MX had similar content for ~50% of devices, while JOSH had unique personalized videos

ILLUSTRATIVE EXAMPLE

JOSH

All the devices had different unique videos based on user's interest

Device 1



Device 3



Device 2



Device 4



Source(s): Consumer Survey, Device Analysis, RedSeer Analysis

Roposo

50% of videos were same across different devices

Device 1



Device 3



Device 2



Device 4



MX Takatak

3 / 4 devices had same video; only 25% were unique

Device 1



Device 3





Device 4



Based on User feedback, JOSH, Roposo and MX Takatak have demonstrated capabilities for high growth

Player Analysis, by Moats

Descriptive

MOAT	JOSH	Roposo	MX Takatak	Moj	Chingari Mitron Trell			
1. Ability to acquire users at scale (+ create delight)	High awareness, Well funded and already proven company with 300+ users on parent company - Dailyhunt	Oldest player, backed by In-Mobi group+ Glance App (primarily B2B tech space)	App by established content player (Times Group) and hence understands users in content in depth	Slower growth in MAU compared to the industry	 User Base is growing but at a slower pace Tech Engine is still getting enhanced to offer personalization and new content. Yet to prove tech capability Lesser user base, so might take relatively higher time to monetize at scale. 			
Ability to create a large creator network and content library	Onboarded most of the famous influencers and has demonstrated high content creation velocity	Older player in the ecosystem and has been creating content with some well-known local influencers	Experienced in creating content for users through its umbrella of other content Apps	Relatively lesser satisfaction on video content on ShareChat itself				
3. Ability to offer personalization	Strong Tech Stack with existing Dailyhunt App experience + proven moderation of content on JOSH to have personalization	In-Mobi and glance have been able to decipher user behaviors and have targeted reach through personalization	Monetary capabilities to enhance already existing tech capabilities	Already invested in improving Tech and data server capabilities to have better Tech Engine				
4. Ability to monetize at scale	High retention and increasing, organic userbase growing continuously	Existing monetization channel + InMobi has been deeper views on internet users to target them with right ads	Parent company is already well versed (in Gaana & MX player) with user monetizing techniques	Lower monetization for the MAUs on ShareChat; So, capability not proven				

Notes:

Source(s): Expert Interviews, RedSeer Analysis

^{1.} While US players like Facebook/ YouTube have also been active in this space launching in-app features like Youtube Shorts/ Facebook Short Videos, Instagram Reels, we have not considered them for this comparison

^{2.} There are some Chinese players still active in this space in India, but those have not been considered due to regulatory uncertainty





Player Analysis: **Roposo**

Roposo is one of the oldest short-form apps present in India. Launched even before Jio or TikTok came into play, it offers an extensive library of content across 11 languages and has more than 100Mn downloads on App store







Time Spent / DAU 18-20 Min



Parent Company InMobi



DAU 12-14 Mn



Sessions / DAU 3-4





Player Analysis: **JOSH**

One of the first platform to be launched immediately after the ban on Chinese Short-form apps, JOSH has been the most agile to grow its app through multiple new feature additions, high quality content creators and product upgrades in a short span. It has been rated one of the highest on play store with 4.3 rating







Time Spent / DAU 20-25 Min



Parent Company
Daily Hunt



DAU 30-35 Mn



Sessions / DAU 2.5-3





Player Analysis: **MX Takatak**

MX Takatak launched, just after the ban, carries the brand tag of MX Player along with it. In a short time, it has been able to garner high quality creators and also building a clean app interface for users. It can be accessed both in MX Player App or separately as well and comes in 10+ languages





MAU 55-60 Mn



Time Spent / DAU 22-24 Min



Parent Company MXP Media India



DAU 20-25 Mn



Sessions / DAU 3-3.5





Player Analysis: **Moj**

Moj is a short-form app launched by ShareChat. With the already existing expertise of ShareChat app, Moj app has been able to engage the users quite significantly and is one of the highest in the industry. It comes in more than 15 languages, and offers great quality of tools to its creators.







Time Spent / DAU 30-35 Min



Parent Company Sharechat



DAU 7-8 Mn



Sessions / DAU 3.5-4



Glossary

Internet Users

Unique users in India who have access to internet and use it atleast once a year

Short-form Apps

Apps which offer only short videos in their App and doesn't include text, images, songs, etc.

SEC

Socio-Economic classification

Virality

Time Spent per post per month

Metros

Top eigMumbaiht cities by population in India: Ahmedabad, Bangalore, Chennai, Delhi/NCR, Hyderabad, Kolkata,, and Pune

Tier 1 cities

Tier 1 cities are non-metro cities with population of more than 1 million

Tier 2 cities

Tier 2 cities are cities with population between half a million to 1 million

Tier 3+

Tier 3+ cities are cities/ villages with population of less than half a million

Team Introductions



Anil Kumar

Founder and CEO

Anil Kumar is the founder of RedSeer Consulting. He has been part of engagements in Internet, Private Equity, Retail CPG and Healthcare among others and specializes in growth and investment strategies. His consulting approaches leverages Data IP, sector expertise and the client's core hypotheses. He holds a B.Tech from IIT-Delhi.

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Ujjwal Chaudhry

Associate Partner

Ujjwal heads the "benchmarks" practice at RedSeer. He brings 10+ years of experience in Consulting and internet sectors, with focus on growth strategy, Due Diligences, Market assessment, Portfolio Strategy, and has helped large corporates in entering and launching new products. He holds a B.Tech from IIT, Delhi

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Nikhil Dalal

Senior Consultant

Nikhil leads the content and FinTech practice at RedSeer. He has 4+ yrs of experience working in internet sectors across consulting, growth strategy, Go To Market and Competitive benchmarking. He holds MBA from IIM, Ranchi

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Srishti Pratap

Associate Consultant

Srishti is an Associate Consultant at RedSeer and has a diverse experience of 4 years holding expertise in FMCG, Content and Retail sector and internet sectors. She brings in experience in Business Strategy and Business-Tech Services. She holds a B.Tech in Information Technology from GGSIP University, Delhi.

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Mughil M

Business Analyst

Mughil is a Business Analyst at Redseer. He has experience in industry landscaping in sectors such as content, healthcare, and CPG in India. He has developed deep understanding of the key metrics and industry growth drivers in these sectors. He is a Delhi Technological University alumnus.

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